



NEW JERSEY CITY UNIVERSITY
(A Component Unit of the State of New Jersey)

Basic Financial Statements and
Management's Discussion and Analysis

June 30, 2009 and 2008

(With Independent Auditors' Report Thereon)

NEW JERSEY CITY UNIVERSITY
(A Component Unit of the State of New Jersey)

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Management's Discussion and Analysis

June 30, 2009 and 2008

Introduction

This section of the financial statements of New Jersey City University (the University) presents management's discussion and analysis of the financial performance and condition for the years ended June 30, 2009 and 2008, and comparative amounts for the year ended June 30, 2007. This section is designed to assist readers in understanding the accompanying financial statements, and therefore, should be read in conjunction with the financial statements and the related footnote disclosures.

University Overview

Since the date of its charter by the New Jersey Legislature in 1927, the University continues to evolve as a reputable institution of higher learning. Although the University was founded as a teacher training institution, its subsequent dynamic growth has been based on its energetic and creative response to public demands for new educational programs. While the University's location in the urban center of the Northeast affords students all of the varied cultural and intellectual stimulation of a city, the campus has retained a quiet atmosphere for study, and a size conducive to a strong relationship between students and faculty which enhances learning. More than 30 degree programs are currently being offered at the University. In addition, graduate programs and teacher certification programs are also available. Computer science, business administration, criminal justice, and health sciences are among some of the newer programs which have joined the traditional programs of study in the liberal arts. During the summer of fiscal year 2008 the University also began offering an undergraduate accelerated nursing program. The student body of the University is drawn from a broad base of the population and includes the high school graduate pursuing a four-year degree sequence, as well as nontraditional students. These nontraditional students include the older student, the part-time student, and the working student, all of whom are able to avail themselves of flexible class scheduling.

The New Jersey City University Foundation, Inc. (the Foundation) was established as a nonprofit corporation to provide an independent instrument of control of funds, from other than state resources, which support the purposes and mission of the University. The Foundation qualifies under Section 501(c)(3) of the Internal Revenue Code and is exempt from both federal and state taxes. Because the Foundation's resources have historically only been used by or for the benefit of the University, the Foundation is considered a component unit and is discretely presented in the University's financial statements.

Financial Statements

The University's financial report includes three financial statements: the Statement of Net Assets, the Statement of Revenues, Expenses, and Changes in Net Assets, and th

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New Accounting Standard Adopted

In fiscal year 2009, the University adopted GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations* (GASB 49). GASB 49 addresses accounting and financial reporting standards for pollution (including contamination) remediation obligations, which are obligations to address the current or potential effects of existing pollution by participating in pollution remediation activities such as site assessments and remediation. Pollution remediation obligations exclude pollution prevention or control obligations with respect to current operations, and future pollution remediation activities that are required upon retirement of an asset. GASB 49 identifies the obligating events, which require the University to estimate the components of the expected pollution remediation outlays and determine whether outlays for those components should be accrued as a liability and if appropriate, capitalized when goods and services are acquired.

Statement of Net Assets

The Statement of Net Assets presents the financial position of the University at the end of the fiscal year. Assets, excluding capital assets, are generally carried at estimated fair value. Capital assets are carried at cost and are depreciated over their respective useful life. Assets are classified as current and noncurrent. Current assets are those assets considered to be convertible to cash within one year. Current assets of the University consist primarily of cash, short-term investments, including the State of New Jersey Cash Management Fund, deposits held with bond trustees, and student and grants receivables.

Liabilities are also classified as current and noncurrent. Current liabilities are those liabilities due and anticipated to be paid within the upcoming fiscal year. Current liabilities of the University consist primarily of trade accounts payable, accrued benefits, and current portion of long-term debt.

Net assets are the residual interest in the University's assets after the liabilities are deducted. Net assets are classified into three categories: net assets invested in capital assets, net of related debt; expendable restricted net assets; and unrestricted net assets. The first category, net assets invested in capital assets, net of related debt, reflects the equity in capital assets that the University owns. Expendable restricted net assets are assets that are subject to externally imposed restrictions governing their use, including debt service and other bond covenant requirements and capital grant funds. The final category, unrestricted net assets, is available to be used for the general purpose or operations of the University.

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Management's Discussion and Analysis
June 30, 2009 and 2008

A summary of the University's assets, liabilities and net assets at June 30, 2009 and 2008, and comparative amounts at June 30, 2007 are as follows: are as fy)

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The State of New Jersey implemented Government Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* during the fiscal year ended June 30, 2008. The State of New Jersey is legally responsible for contributions to the other postemployment benefits plan that covers the employees of New Jersey City University. The employees of New Jersey City University are employees of the State of New Jersey, therefore the other postemployment benefit plans liability was reported by the State of New Jersey.

The current ratio of the University measures the institution's ability to satisfy current obligations as they come due. The University's current ratio was 2.3, 2.9, and 1.9 as of June 30, 2009, 2008, and 2007, respectively. The ratio of unrestricted financial resources to operations is a key indicator of financial strength and flexibility to cover operating expenses without relying on generating additional resources. The University's unrestricted financial resource ratio was 18%, 22%, and 18% as of June 30, 2009, 2008, and 2007, respectively.

Statement of Revenues, Expenses, and Changes in Net Assets

The Statement of Revenues, Expenses, and Changes in Net Assets presents the revenue earned and expenses incurred during the fiscal year.

The Statement of Revenues, Expenses, and Changes in Net Assets is categorized into three sections: operating revenues, operating expenses, and net nonoperating revenues (expenses). The net difference between these three, results in an increase or decrease in the University's net assets. The change in net assets indicat3.9(.13743pssetsha)TJts. co

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expenses consist of interest expense and gifts to the New Jersey City University Foundation. For the year ended June 30, 2009, the Statement of Revenues, Expenses, and Changes in Net Assets reflects a negative year with a decrease in net assets of \$2.3 million. The following is the Statement of Revenues, Expenses, and Changes in Net Assets for the years ended June 30, 2009 and 2008, and comparative amounts for the year ended June 30, 2007:

	2009	2008	2007
		(In millions)	
Operating revenues:			
Student revenue (less scholarships)	\$ 51.97	50.22	47.09
Grants and contracts	25.32	22.80	21.87
Other	2.55	2.65	2.28
Total operating revenues	79.84	75.67	71.24
Operating expenses:			
Instruction	51.18	50.79	47.01
Academic support	12.29	11.86	11.62
Student services	13.28	12.74	11.74
Institutional support	19.38	18.23	18.94
Operation and maintenance of plant	15.28	14.58	13.03

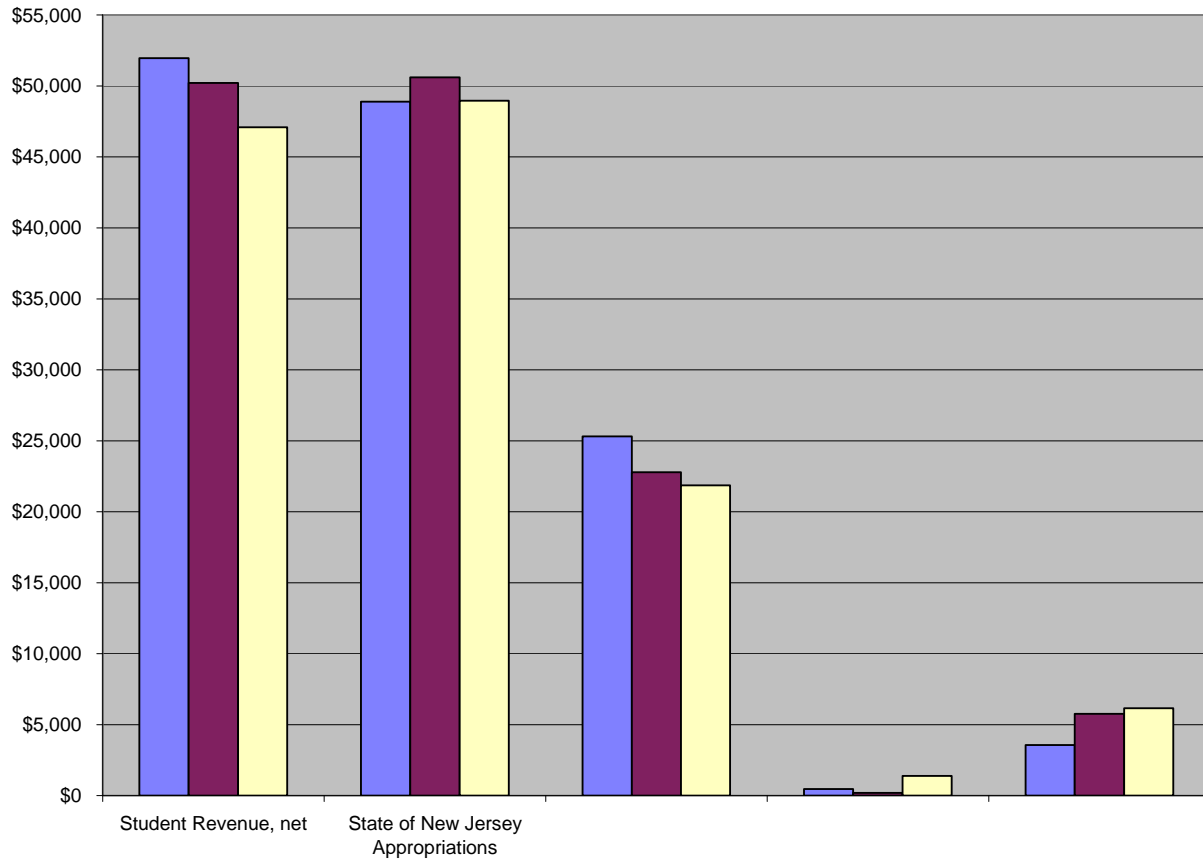
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June 30, 2009 and 2008

Financial Highlights – Revenues

The University derives its revenue from a variety of sources. The following is an illustration of revenues by source, both operating and nonoperating, which are used to fund the University's activities for the years ended June 30, 2009 and 2008, and comparative amounts for the year ended June 30, 2007 (amounts in thousands):



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		2008				
		Student revenue, net	State of New Jersey appropriations	Grants and contracts	Capital grants and gifts	Other revenues
Amounts (in thousands)	\$	50,218	50,612	22,795	193	5,751
Percent		38.8%	39.1%	17.6%	0.1%	4.4%
		2007				
		Student revenue, net	State of New Jersey appropriations	Grants and contracts	Capital grants and gifts	Other revenues
Amounts (in thousands)	\$	47,089	48,966	21,870	1,394	6,159
Percent		37.5%	39.0%	17.4%	1.1%	5.0%

For 2009, 2008, and 2007, State of New Jersey appropriations and student tuition and fees were the primary sources of funding for the University's academic programs. The State of New Jersey appropriations for the fiscal years ending June 30, 2009, 2008, and 2007 were \$48.9 million, \$50.6 million, and \$49.0 million, respectively. The State of New Jersey appropriations continue to be affected by the economic climate in New Jersey. In 2009, the University's base appropriation and salary program funding received from the State decreased approximately \$2.5 million. Total student revenue, net, for fiscal years ending June 30, 2009, 2008, and 2007 were \$52.0 million, \$50.2 million, and \$47.0 million, respectively. This comprised 39.9%, 38.8%, and 37.5% of the revenue received by the University for the fiscal years ending June 30, 2009, 2008, and 2007, respectively. Tuition rates were increased by 7.0%, 7.4%, and 8% for the academic years beginning in fall 2008, 2007, and 2006, respectively.

For the year ended June 30, 2009, 2008, and 2007, revenues from Federal and State of New Jersey grants were \$25.3 million, \$22.8 million, and \$21.8 million, respectively. The major grant programs and sponsors at the Federal level include Pell, College Work Study, Trio-Upward Bound, Hispanic Serving Institutions – Title V, Gear Up, Newark Striving Readers, and Americorps, among others. Major State of New Jersey grant programs include Tuition Aid Grant (TAG), Educational Opportunity Fund, College Bound, and Youth Corps. Financial aid grants including Pell and TAG increased by \$1.5 million, \$1.3 million, and \$1.6 million, for fiscal years ending June 30, 2009, 2008, and 2007, respectively. Such increases have been in proportion to the increase in tuition and fees.

During both fiscal years 2009 and 2008 the University recognized revenue relating to one capital grant for \$0.09 million in relation to the annual U.S. Department of Housing and Urban Development (HUD) subsidy. In addition, during fiscal year 2009 the University recognized capital grants for \$0.5 million for the renovation of lab space in the Science Building. During fiscal year 2008 the University also recognized one capital gift for \$0.09 million from the New Jersey City University Foundation which was used to finance capital expenditures relating to the University's New Jersey City Waterfront facility.

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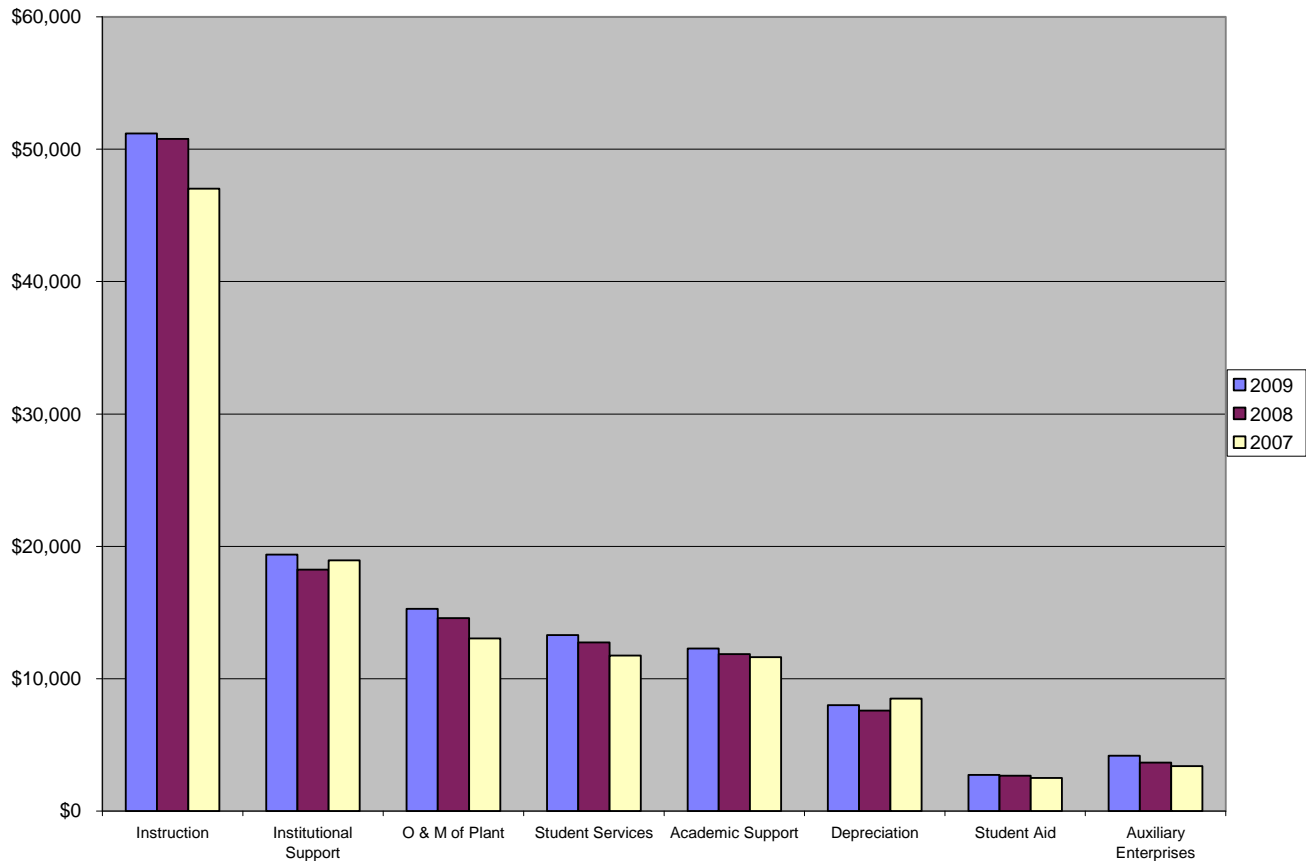
Management's Discussion and Analysis

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For the years ended June 30, 2009 and 2008, investment income was \$0.8 million and \$2.9 million, respectively. As a result of the current market environment, investment income decreased by \$2.1 million as compared to the prior fiscal year. For the year ended June 30, 2008 general interest income decreased by approximately \$0.8 million as compared to the prior fiscal year. During 2008, interest income was recognized in trust cash due to investment maturities in the Series 2003 A Revenue Bond for \$0.1 million, Series 2005 A Revenue Bond for \$0.3 million, Series 1999 B Revenue Bond for \$0.1 million and Series 2008 E Revenue Bond for \$0.6 million. There were no significant bond maturities in 2009. For the years ended June 30, 2008 and 2007, investment income was \$2.9 million and \$3.7 million, respectively.

Financial Highlights – Expenses

For the year ended June 30, 2009, the University's total operating expenses increased \$4.2 million to \$126.3 million from \$122.1 million for the year ended June 30, 2008. The following is an illustration of operating expenses by functional classification for the operating years ended June 30, 2009 and 2008, and comparative amounts for the year ended June 30, 2007 (amounts in thousands):



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					2009			
	Instruction	Institutional support	O & M of plant	Student services	Academic support	Depreciation	Student aid	Auxiliary enterprises
Amounts (in thousands)	\$ 51,183	19,38						

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Capital additions totaling \$4.0 million in fiscal year 2008 consisted of final renovations to the Gilligan Student Union Building which was completed and placed in service, various smaller department renovations and the upgrade of the PeopleSoft Human Resource & Campus Solutions System from version 8.0 to version 8.9 which was also completed and placed into service.

In April 2008, the University issued \$68.4 million in Series 2008 E Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2003 A in its entirety, as well as to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2005 A in its entirety, and finance the costs associated with the issuance of the Bonds, including certain swap termination payments.

In April 2008, the University issued \$6.1 million in Series 2008 F Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2006 C in its entirety and finance the payment of the costs of issuance of the Bonds.

In 2009, the University completed a study to evaluate and prioritize its deferred maintenance requirements for all buildings and supporting infrastructure. Additionally, efforts are currently under way to create a Facilities Master Plan to provide a holistic view of current and future building and facilities needs. The Facilities Master Plan and the Deferred Maintenance Study will form the basis of assessing the cost, scope and timeline for which buildings and associated subsystems must be upgraded and/or repaired in order to provide well-maintained facilities. In addition to deferred maintenance needs, the University must fund the infrastructure requirements for sewage, water and other utilities associated with lands acquired for the West Side Campus project. Initial estimates are that approximately \$162 million will be required to complete the deferred maintenance and West Campus Infrastructure. Funding for these projects could come from the State of New Jersey, additional bond issues, and/or private fundraising or grants.

Moody's Investors Service and Fitch Ratings Services have assigned debt ratings of "A3" and "A-", respectively, to the University. Bonds that are rated "A" possess many favorable attributes and are considered

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Economic Factors that could affect the Future

In fiscal year 2009, the State of New Jersey withheld the University's third quarter salary program payment of \$289,500. Despite the University's ability to mitigate the resulting shortfall via its contingency reserve, this funding reduction highlights the degree of uncertainty in the State's finances support to higher education institutions. Overall, the University's percentage of total revenues coming from the State of New Jersey decreased to 37.6% from 39.1% in 2008. The State of New Jersey fiscal year 2010 budget process also poses significant fiscal challenges as the University's annual base State appropriation is effectively held flat compared to fiscal year 2009. Furthermore, the State has mandated a 3% tuition increase cap for public institutions of higher education, effectively limiting the University's ability to raise additional revenues through tuition increases. Negotiated agreements between the State and the collective bargaining units include provisions for deferring cost of living allowance increases until fiscal year 2011. While these measures will provide temporary budgetary relief in fiscal year 2010, the University must plan prudently to ensure that sufficient funds are reserved to cover the expected \$2.1 million in deferred salary expenses when the payments become due in fiscal year 2011.

Despite the difficulties that stem from the budget cuts, the University continues its commitment to remain among the most affordable State universities, as well as preserving the integrity of the academic programs. In conjunction with the 3% tuition and fee increases for fiscal year 2010, the University is pursuing additional cost containment measures across all divisions to mitigate the need for higher revenues. The overall outlook for both graduate and undergraduate enrollment remains stable.

The results of the study to evaluate the University's deferred maintenance and capital renewal activities for buildings and supporting infrastructure estimates funding requirements at approximately \$27 million over the next 5 to 10 years. In the absence of State support for capital expenditures, the University may need to issue additional debt to address the highest priority deferred maintenance needs.

The University's strategic plan remains the central guide behind its fiscal planning. In light of trends in declining State support and rising costs, emphasis remains on allocating limited resources to mission-critical initiatives.

Independent Auditors' Report

The Board of Trustees
New Jersey City University:

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of New Jersey City University (the University), a component unit of the State of New Jersey, as of and for the years ended June 30, 2009 and 2008, which collectively comprise the University's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the University's management. Our responsibility is to express opinions on these financial statements based on our audits. We did not audit the financial statements of New Jersey City University Foundation, Inc., a component unit of New Jersey City University as of and for the year ended June 30, 2008. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for New Jersey City University Foundation, Inc. as of and for the year ended June 30, 2008, is based solely on the report of the other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the



The management's discussion and analysis on pages 1 through 12 is not a required part of the basic financial statement but is supplementary information required by U.S generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

KPMG LLP

October 28, 2009

NEW JERSEY CITY UNIVERSITY
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Statements of Net Assets
Business-Type Activities – University Only
June 30, 2009 and 2008

	Assets	2009	2008
Current assets:			
Cash and cash equivalents	\$	14,331,435	15,870,769
Investments, current portion		16,297,449	10,901,881
Student receivables, net of allowance of \$3,923,000 and \$3,099,000 in 2009 and 2008, respectively		2,529,233	2,168,056
Grants receivables		1,230,349	647,392
Other receivables		3,513,109	3,297,335
Deposits held with bond trustees		7,115,048	5,288,645
Total current assets		45,016,623	38,174,078
Noncurrent assets:			
Deposits held with bond trustees		11,990,034	11,819,847
Investments, noncurrent portion		2,247,244	5,068,602
Student loans, net of allowance of \$850,000 and \$835,000 in 2009 and 2008, respectively		614,330	550,669
Deferred financing costs, net		3,239,363	3,400,950
Capital assets, net of accumulated depreciation of \$81,170,000 and \$75,366,000 in 2009 and 2008, respectively		173,723,540	172,839,556
Total noncurrent assets		191,814,511	193,679,624
Total assets		236,831,134	231,853,702
Liabilities			
Current liabilities:			
Accounts payable and accrued expenses:			
Vendor		4,420,888	2,282,113
Payroll		2,535,709	2,068,684

NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.
(A Component Unit of New Jersey City University)

Statements of Financial Position

June 30, 2009 and 2008

Assets	2009	2008
Cash and cash equivalents	\$ 1,533,955	1,979,297
Investments	3,273,527	3,800,314
Prepaid expenses	6,543	6,979
Due from New Jersey City University	198,196	5,246
Other receivables	24,771	3,960
Restricted cash and investments	426,108	104,910
Unconditional promises to give, net of unamortized discount	693,276	625,492
Contributions receivable, charitable remainder annuity trust	857,938	1,265,565
Computer equipment, net of accumulated depreciation \$27,672 and \$21,162 in 2009 and 2008, respectively	6,143	12,653
Total assets	\$ 7,020,457	7,804,416
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 712,011	448,101
Total liabilities	712,011	448,101
Net assets:		
Unrestricted:		
Operating	1,210,869	2,270,364
Board designated	331,525	343,464
Fixed assets	6,143	12,653
Total unrestricted net assets	1,548,537	2,626,481
Temporarily restricted	2,604,519	2,715,635
Permanently restricted	2,155,390	2,014,199
Total net assets	6,308,446	7,356,315
Total liabilities and net assets	\$ 7,020,457	7,804,416

See accompanying notes to financial statements.

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Statements of Revenues, Expenses, and Changes in Net Assets

Business-Type Activities – University Only

Years ended June 30, 2009 and 2008

	<u>2009</u>	<u>2008</u>
Operating revenues:		
Student revenue:		
Tuition and fees	\$ 65,889,136	62,268,731
Auxiliary enterprises	6,433,811	6,234,850
Less scholarship allowance	<u>(20,353,495)</u>	<u>(18,284,987)</u>
Total student revenue, net	51,969,452	50,218,594
Federal grants	13,855,888	12,168,688
State of New Jersey grants	11,463,160	10,613,141
Private and other grants	—	13,112
Other operating revenues	<u>2,550,815</u>	<u>2,651,477</u>
Total operating revenues	<u>79,839,315</u>	<u>75,665,012</u>
Operating expenses:		
Instruction	51,182,693	50,785,084
Academic support	12,285,952	11,856,625
Student services	13,282,703	12,745,195
Institutional support	19,380,763	18,234,714
Operation and maintenance of plant	15,274,902	14,582,188
Auxiliary enterprises	4,184,445	3,658,568
Student aid	2,727,247	2,677,138
Depreciation	<u>8,004,921</u>	<u>7,591,063</u>
Total operating expenses	<u>126,323,626</u>	<u>122,130,575</u>
Operating loss	<u>(46,484,311)</u>	<u>(46,465,563)</u>
Nonoperating revenues (expenses):		
State of New Jersey appropriations	30,387,500	32,888,274
State of New Jersey fringe benefit appropriations	18,505,068	17,723,473
Gifts to affiliates	(453,546)	(190,461)
Investment income	832,047	2,900,115
Interest expense	(5,622,480)	(4,586,136)
Loss on disposal of capital assets	(102,745)	(512,387)
Other nonoperating income	<u>174,409</u>	<u>198,777</u>
Net nonoperating revenues	<u>43,720,253</u>	<u>48,421,655</u>
Income (loss) before other revenues	(2,764,058)	1,956,092
Other revenues:		
Capital grants and gifts	<u>458,569</u>	<u>193,115</u>
Increase (decrease) in net assets	(2,305,489)	2,149,207
Net assets as of beginning of year	<u>98,773,745</u>	<u>96,624,538</u>
Net assets as of end of year	<u>\$ 96,468,256</u>	<u>98,773,745</u>

See accompanying notes to financial statements.

NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.
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Statement of Activities and Changes in Net Assets

Year ended June 30, 2009

	<u>Unrestricted</u>	<u>Temporarily restricted</u>	<u>Permanently restricted</u>	<u>Total</u>
Support and revenues:				
Support from public contributions	\$ 182,180	253,436	60,558	496,174
Donated securities	—	—	228,150	228,150
Development grants and contracts	—	185,250	—	185,250
Contributed services and facilities	606,629	—	—	606,629
Interest and dividend income	75,319	72,366	—	147,685
Rental income	101,640	—	—	101,640
Credit card commissions	9,587	—	—	9,587
Special events	34,401	—	—	34,401
Fair value adjustment of charitable remainder annuity trust	—	(407,627)	—	(407,627)
Depreciation in fair value of investments	(337,013)	(323,796)	—	(660,809)
Net assets released from restrictions in satisfaction of program restrictions	408,673	(408,673)	—	—
Total support and revenues	<u>1,081,416</u>	<u>(629,044)</u>	<u>288,708</u>	<u>741,080</u>
Expenses:				
Program services	1,015,998	—	—	1,015,998
Management and general	371,546	—	—	371,546
Fundraising	355,066	—	—	355,066
Special events	46,339	—	—	46,339
Total expenses	<u>1,788,949</u>	<u>—</u>	<u>—</u>	<u>1,788,949</u>
Increase (decrease) in net assets before other changes	(707,533)	(629,044)	288,708	(1,047,869)
Other changes in net assets:				
Net asset reclassifications	(370,411)	517,928	(147,517)	—
Increase (decrease) in net assets	(1,077,944)	(111,116)	141,191	(1,047,869)
Net assets as of beginning of year	<u>2,626,481</u>	<u>2,715,635</u>	<u>2,014,199</u>	<u>7,356,315</u>
Net assets as of end of year	\$ <u>1,548,537</u>	<u>2,604,519</u>	<u>2,155,390</u>	<u>6,308,446</u>

See accompanying notes to financial statements.

NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.

(A Component Unit of New Jersey City University)

Statement of Activities and Changes in Net Assets

Year ended June 30, 2008

	Unrestricted	Temporarily restricted	Permanently restricted	Total
Support and revenues:				
Support from public contributions	\$ 339,671	180,860	38,621	559,152
Development grants and contracts	—	175,000	—	175,000
Contributed services and facilities	533,543	—	—	533,543
Interest and dividend income	178,608	—	—	178,608
Rental income	110,093	—	—	110,093
Credit card commissions	9,420	—	—	,420
Rental income61m3ETq1 i				

NEW JERSEY CITY UNIVERSITY
(A Component Unit of the State of New Jersey)

Statements of Cash Flows

Business-Type Activities – University Only

Years ended June 30, 2009 and 2008

	2009	2008
Cash flows from operating activities:		
Student receipts	\$ 46,589,800	44,689,386
Grants and contracts	24,453,219	24,617,629
Payments for salaries and benefits	(81,648,737)	(79,820,075)
Payments to suppliers	(12,568,404)	(17,936,796)
Payments for utilities	(3,407,039)	(4,272,885)
Payments to students	(2,727,247)	(2,677,138)
Loans issued to students	(139,370)	(137,684)
Collection of loans from students	60,510	64,125
Auxiliary enterprises	4,365,122	4,293,458
Other receipts	3,397,940	3,124,506
	<u>(21,624,206)</u>	<u>(28,055,474)</u>
Cash flows from noncapital financing activities:		
State of New Jersey appropriations	35,477,339	38,025,205
	<u>35,477,339</u>	<u>38,025,205</u>
Cash flows from capital financing activities:		
Proceeds from capital debt	1,182,867	74,620,000
Defeasement of debt	—	(73,850,000)
Capital grants and gifts	412,819	193,115
Purchase of capital assets	(4,512,965)	(2,169,513)
Bond issuance costs	(62,256)	(707,974)
Principal paid on capital debt	(1,945,042)	(1,901,975)
Interest paid on capital debt	(4,477,169)	(3,719,554)
Drawdowns on deposits held with bond trustees	—	5,220,457
Deposits held with bond trustees	(3,773,413)	(3,616,535)
	<u>(13,175,159)</u>	<u>(5,931,979)</u>
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	11,228,924	1,463,787
Purchases of investments	(13,878,927)	(1,607,605)
Interest on investments	432,695	1,436,328
	<u>(2,217,308)</u>	<u>1,292,510</u>
Net cash (used by) provided by investing activities	<u>(2,217,308)</u>	<u>1,292,510</u>
Net (decrease) increase in cash and cash equivalents	(1,539,334)	5,330,262
Cash and cash equivalents as of beginning of year	15,870,769	10,540,507
Cash and cash equivalents as of end of year	<u>\$ 14,331,435</u>	<u>15,870,769</u>
Reconciliation of operating loss to net cash used by operating activities:		
Operating loss	\$ (46,484,311)	(46,465,563)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Bad debt expense	761,673	700,859
Amortization expense	223,843	200,346
State of New Jersey paid fringe benefits expense	14,358,943	11,964,649
Depreciation expense	8,004,921	7,591,063
Changes in assets and liabilities:		
Receivables, net	(1,118,770)	(202,678)
Other liabilities, current and noncurrent	725,208	—
Accounts payable and accrued expenses	2,137,108	(2,428,938)
Deferred revenue	(232,821)	584,788
	<u>(21,624,206)</u>	<u>(28,055,474)</u>
Net cash used by operating activities	<u>\$ (21,624,206)</u>	<u>(28,055,474)</u>
Noncash transactions:		
Gifts	\$ 453,546	190,461
State of New Jersey paid fringe benefits	14,358,943	11,964,649

See accompanying notes to financial statements.

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(1) Organization and Summary of Significant Accounting Policies

Organization

New Jersey City University (the University), formerly Jersey City State College, is a public institution of higher education in the State of New Jersey (the State). Effective May 29, 1998, the New Jersey Commission on Higher Education approved the name change and university status. Under the law, the University is an instrumentality of the State of New Jersey with a high degree of autonomy. However, under Governmental Accounting Standards Board (GASB) Statement No. 14, the University is considered

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GASB Statement No. 35 establishes standards for external financial reporting for public colleges and universities and requires resources be classified for accounting and reporting purposes into the following net asset categories.

- *Invested in capital assets, net of related debt:* Capital assets, net of accumulated depreciation, and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.
- *Restricted – expendable:* Net assets whose use by the University is subject to externally imposed stipulations that can be fulfilled by actions of the University pursuant to the stipulations or that expire by the passage of time.
- *Unrestricted:* Net assets not subject to externally imposed stipulations that may be designated for specific purposes by action of management or the board of trustees or may otherwise be limited by contractual agreements with outside parties. Substantially all unrestricted net assets are designated for academic programs, initiatives, and capital programs.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the University's policy is to first apply the expense towards restricted resources, and then towards unrestricted resources.

Measurement Focus and Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting using the economic resources measurement focus. The University reports as a business type activity, as defined by GASB Statement No. 34. Business type activities are those that are financed in whole or in part by fees charged to external parties for goods or services.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting th

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Revenue from State of New Jersey appropriations is recognized in the fiscal year during which the State of New Jersey appropriates the funds to the University.

Classification of Revenue

The University's policy for defining operating activities in the statements of revenues, expenses, and changes in net assets are those that serve the University's principal purpose and generally result from exchange transactions such as the payment received for services. Examples include (1) student tuition and fees, net of scholarship allowances, (2) auxiliary enterprises, and (3) most Federal and State grants. Nonoperating revenues include activities that have the characteristics of nonexchange transactions, such as operating appropriations from the State, net investment income, and gifts and capital grants and gifts.

Income Taxes

The University is exempt from Federal income taxes under Internal Revenue Code Section 115.

Financial Dependency

Appropriations from the State of New Jersey are the University's largest source of nonoperating revenue. The University is economically dependent on these appropriations to carry on its operations.

Recently Adopted Accounting Standard

In fiscal year 2009, the University adopted GASB Statement No. 49, *Accounting and Financial Reporting for Pollution Remediation Obligations* (GASB Statement No. 49). GASB Statement No. 49 addresses accounting and financial reporting standards for pollution (including contamination) remediation obligations, which are obligations to address the current or potential effects of existing pollution by participating in pollution remediation activities such as site assessments and remediation. Pollution remediation obligations exclude pollution prevention or control obligations with respect to current operations, and future pollution remediation activities that are required upon retirement of an asset. GASB Statement No. 49 identifies the obligating events, which require the University to estimate the components of the expected pollution remediation outlays and determine whether outlays for those components should be accrued as a liability and if appropriate, capitalized when goods and services are acquired.

The financial impact and effect of the adoption of GASB Statement No. 49 was the recognition of an addition to construction in progress and liability of \$4.3 million on the University's Statement of Net Assets during 2009. The University's pollution remediation obligation is related to the land acquired for the future West Side Campus project. The land was acquired with known or suspected pollutants which are required to be remediated in preparing the land for its originally intended purposes. The estimated cost of the pollution remediation obligation was obtained from a third party contractor, inclusive of anticipated additional costs relating to additional time necessary to complete the remediation, changes in regulatory requirements and any unknown conditions. While cost estimates are subject to change, the University does not anticipate a significant variance at this time.

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(2) Cash and Cash Equivalents and Investments

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The University participates in the State of New Jersey Cash Management Fund wherein amounts also contributed by other State entities are combined into a large scale investment program. The cash management fund is unrated.

Concentration of credit risk is the risk associated with the amount of investments the University has with any one issuer that exceed five percent or more of its total investments. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments are excluded from this requirement. The University's investment policy provides limitations pertaining to the diversification of the investment portfolio.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The University's investment policy provides limitations in the maturities of the various types of investments as a means of managing its exposure to fair value losses arising from interest rate fluctuations. The following tables summarize investment maturities as of June 30, 2009 and 2008:

Investment type	2009			
	Fair value	Investment maturities (in years)		
		Less than 1	1 to 2	Greater than 2
Cash and money market accounts	\$ 13,597,883	13,597,883	—	—
U.S. Treasury notes	554,663	504,805	49,858	—
U.S. Government agencies	3,368,516	1,807,891	518,281	1,042,344
Corporate notes and bonds	1,023,631	386,870	636,761	—
	<u>\$ 18,544,693</u>	<u>16,297,449</u>	<u>1,204,900</u>	<u>1,042,344</u>

Investment type	2008			
	Fair value	Investment maturities (in years)		
		Less than 1	1 to 2	Greater than 2
Cash and money market accounts	\$ 6,090,651	6,090,651	—	—
U.S. Treasury notes	548,923	—	495,754	53,169
U.S. Government agencies	3,751,453	253,762	1,826,184	1,671,507
Auction rate securities	2,975,000	2,975,000	—	—
Corporate notes and bonds	2,604,456	1,582,468	388,538	633,450
	<u>\$ 15,970,483</u>	<u>10,901,881</u>	<u>2,710,476</u>	<u>2,358,126</u>

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(3) Deposits Held with Bond Trustees

Deposits held with bond trustees include funds held by The Bank of New York and US Trust under the terms of various long-term debt agreements. Deposits held with bond trustees are carried in the financial statements at fair value and consist of the following:

	<u>2009</u>	<u>2008</u>
Money market accounts	\$ 7,790,864	4,883,428
U.S. Treasury notes and government securities	<u>11,314,218</u>	12,225,064
	19,105,082	17,108,492
Less noncurrent portion	<u>(11,990,034)</u>	(11,819,847)
Deposits held with bond trustees, current portion	\$ 7,115,048	5,288,645

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(4) Capital Assets

The detail of capital assets activity for the years ended June 30, 2009 and 2008 follows:

	June 30, 2008	Additions	Reductions	June 30, 2009
Depreciable assets:				
Land improvements	\$ 799,943	—	—	799,943
Buildings and building improvements	179,859,350	1,094,494	—	180,953,844
Equipment and other assets	47,069,493	2,993,801	(2,354,285)	47,709,009
	227,728,786	4,088,295	(2,354,285)	229,462,796
Less accumulated depreciation:				
Land improvements	(679,039)	(45,234)	—	(724,273)
Buildings and building improvements	(45,894,046)	(3,892,012)	—	(49,786,058)
Equipment and other assets	(28,793,377)	(4,067,675)	2,201,798	(30,659,254)
	(75,366,462)	(8,004,921)	2,201,798	(81,169,585)
	152,362,324	(3,916,626)	(152,487)	148,293,211

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Estimated costs to complete the projects classified as construction in progress as of June 30, 2009 approximated \$1.0 million and are anticipated to be funded primarily from bond financing and other unrestricted resources. During 2009 and 2008, the University capitalized interest income of approximately \$7,218 and \$53,000, respectively, and interest expense of approximately \$54,979 and \$874,000, respectively, which is included in construction in progress in the accompanying statements of net assets.

(5) Long-Term Debt

The University has financed capital assets through various revenue bonds issued by the New Jersey Educational Facilities Authority (NJEFA). The University has pledged all net revenue derived from the operation of the dormitories, student center, recreation center, academic building, and athletic and recreation facilities as security. Estimated costs in connection with these capital assets of approximately \$86.4 million as of June 30, 2009 and 2008, are included in the accompanying statements of net assets. The following obligations to the Authority were outstanding as of June 30, 2009 and 2008:

	<u>Interest rate</u>	<u>2009</u>	<u>2008</u>
Bonds payable:			
New Jersey Educational Facility			
Authority Revenue Bonds:			
Series 1977 C Revenue Bonds, due serially to 2010	6.29%	\$ 1,120,000	1,630,000
Series 1999 B Revenue Bonds, due serially to 2018	4.40 – 5.00%	8,380,000	9,030,000
Series 1999 B Revenue Bonds, due July 1, 2019, 2020, and 2022	4.75 – 5.00%	4,625,000	4,625,000
Series 2002 A Revenue Bonds, due serially to 2032	3.00 – 5.00%	2,215,000	2,215,000
Series 2003 B Revenue Bonds, due July 1, 2018	5.45%	2,150,000	2,300,000
Series 2007 F Revenue Refunding Bonds due July 1, 2032	3.00 – 5.00%	17,910,000	17,910,000
Series 2008 E Revenue Refunding Bonds, due July 1, 2035	4.00 – 5.00%	68,445,000	68,445,000
Series 2008 F Revenue Refunding Bonds, due July 1, 2036	6.85%	<u>6,175,000</u>	<u>6,175,000</u>
Total bonds payable		<u>\$ 111,020,000</u>	<u>112,330,000</u>

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	Interest rate	2009	2008
Other long term debt:			
New Jersey Educational Facility Authority Higher Education Capital Improvement Fund Series 2000 B	4.13 – 5.75%	\$ 4,128,334	4,370,001
New Jersey Educational Facility Authority Equipment Leasing Fund Series 2001 A and B, net of imputed interest of \$157,230 and \$179,692, respectively	5%	386,395	441,593
New Jersey Environmental Infrastructure Trust Loan 2005 A	4.00 – 5.00%	725,000	755,000
New Jersey Environmental Infrastructure Fund Loan 2005 A, net of imputed interest of \$763,226 and \$852,876, respectively	–	1,132,735	1,158,568
Various capital lease obligations	5%	971,501	70,979
Total other long term debt		7,343,965	6,796,141
Total long term debt		118,363,965	119,126,141
Less noncurrent portion		(114,664,847)	(117,280,351)
Total long term debt, current portion		\$ 3,699,118	1,845,790

In April 2008, the University issued \$68.4 million in Series 2008 E Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2003 A in its entirety, as well as to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2005 A in its entirety, and finance the costs associated with the issuance of the 2008 E Bonds, including certain swap termination payments. In April 2008, the University also issued \$6.1 million in Series 2008 F Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2006 C in its entirety and finance the payment of the costs of issuance of the 2008 F Bonds.

Interest Rate Swaps

As a result of market activity in the auction rate market, in conjunction with the fixed rate refunding of the Series 2003 A Revenue Bonds, Series 2005 A Revenue Bonds, and Series 2006 C Revenue Refunding Bonds auction rate securities, in April 2008 the University terminated its 2003 A Synthetic Fixed Swap, 2005 A Synthetic Fixed Swap, and 2006 LIBOR Yield Curve Basis Swap, resulting in a net payment by the University, financed with the refunding bonds, of approximately \$566,000.

Capital Leases

The University has entered into various capital lease purchase agreements for equipment which are principally for the duration of one to five years depending on the application and financial advantage to the University. Such agreements are essential to the normal operation of the University, and it is expected that these arrangements, where applicable, would be renegotiated when financially advantageous. The payments of these agreements include a 5% charge for interest. As of June 30, 2009 and 2008, the net present value of the aggregate capitalized lease obligation associated with these agreements, which

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excludes future interest payments, is \$971,501 and \$70,979, respectively. The fiscal year 2009 and 2008 payments for these capitalized lease obligations were \$260,937 and \$249,555, respectively.

Future Minimum Payments

The following is a schedule of future minimum principal and interest payments on the University's long-term debt obligations as of June 30, 2009:

	Principal	Interest
Year ending June 30:		
2010	\$ 3,699,118	5,590,760
2011	4,292,314	5,430,321
2012	3,675,312	5,240,892
2013	3,653,386	5,086,808
2014	3,718,813	4,932,770
2010-2014 subtotal	19,038,943	26,281,551
2015-2019	20,977,086	22,123,926
2020-2024	21,905,740	17,191,864
2025-2029	20,134,274	12,437,403
2030-2034	21,550,000	7,434,538
2035-2037	14,757,922	1,916,963
	\$ 118,363,965	87,386,245

(6) Noncurrent Liabilities

The following table summarizes the changes in noncurrent liabilities during the years ended June 30, 2009 and 2008:

	June 30, 2008	Additions	Reduc	Current
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	<u>June 30, 2007</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30, 2008</u>	<u>Current portion</u>
Long-term debt	\$ 120,258,116	74,620,000	(75,751,975)	119,126,141	1,845,790
Other noncurrent liabilities:					
Pollution remediation obligation	—	—	—	—	—
U.S. government grants refundable	569,988	3,948	—	573,936	—
Compensated absences	4,398,307	991,389	(207,189)	5,182,507	3,296,936
Total noncurrent liabilities	<u>\$ 125,226,411</u>	<u>75,615,337</u>	<u>(75,959,164)</u>	<u>124,882,584</u>	<u>5,142,726</u>

(7) Retirement Plans

GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions

The State of New Jersey implemented Government Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* during fiscal year ended June 30, 2008. The State of New Jersey is legally responsible for contributions to the other postemployment benefits plan that covers the employees of New Jersey City University. The employees of New Jersey City University are employees of the State of New Jersey, therefore the other postemployment benefit plans liability was reported by the State of New Jersey.

Plan Descriptions

The University participates in two major retirement plans for its employees – Public Employees’ Retirement System (PERS) and the Alternate Benefit Program (ABP). Enrollment into the pension program is mandatory for all employees. Employees who are retired from another state administered retirement plan are exempt from participation. The PERS pension plan is a defined benefit program administered by the State of New Jersey Division of Pensions and Benefits. It was established to provide coverage to all civil service employees of the state or public agencies of the state. PERS was established under the provisions of N.J.S.A. 43:15A to provide coverage, including post retirement healthcare, to substantially all full-time employees of the State or public agency provided the employee is not a member of another State administered retirement system. The ABP pension plan is a defined contribution program administered by the State of New Jersey Division of Pensions and Benefits. The plan allows enrollees to make contributions to the following carriers: Teachers Insurance and Annuity Association – College Retirement Equities Fund (TIAA/CREF), ING Aetna Financial Services, AIG Valic, Equitable Life Insurance Company, Hartford, and Travelers.

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In addition to the two plans in which the University participates, certain faculty members of the University participate in the Teachers' Pension and Annuity Fund (TPAF) which is a State of New Jersey cost-sharing defined benefit plan. TPAF was established under the provisions of N.J.S.A. 18A:66 to provide coverage including post retirement healthcare to substantially all full time public school employees in the State of New Jersey. The State of New Jersey issues a publicly available financial report that includes financial statements and required supplementary information for PERS and TPAF. This report may be obtained by

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Participating University employees are required to contribute 5% of their base annual salary and may contribute, on a pretax basis, an additional voluntary contribution of salary up to the maximum Federal statutory limit. Employer contributions are 8%. During the years ended June 30, 2009 and 2008, ABP received employer and employee contributions that approximated the following from the University:

	2009	2008
Employer contribution	\$ 3,019,000	2,589,000
Employee contribution	1,887,000	1,618,000
Basis for contributions:		

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(11) Student Financial Assistance Programs

The University's students receive support from Federal and State of New Jersey student financial assistance programs.

The University's compliance with the requirements of the Federal student financial assistance programs authorized by Title IV of the U.S. Higher Education Act of 1965, as amended (Title IV Programs), is subject to annual audit by an independent auditor. Such compliance audits are subject to review by the U.S. Department of Education (the Department). Management is of the opinion that a liability, if any, resulting from compliance audits would not have a material adverse effect on the University's financial position.

(12) New Jersey City University Foundation, Inc.

New Jersey City University Foundation, Inc. (Foundation) is a legally separate tax-exempt component unit of the University with a fiscal year-end of June 30. The Foundation has received a determination letter from the Internal Revenue Service concluding that it is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Foundation acts primarily as a fund-raising entity to supplement the resources available to the University. The Foundation's board of directors has 13 members with three of the members representing the University. They are the President, Vice President for Administration and Finance, and Vice President for University Advancement. Although the University does not control the timing or amount of receipts from the Foundation, the resources or the income thereon, the Foundation holdings and investments are used exclusively for the benefit, support, and promotion of the University for its activities. Because the resources held by the Foundation have historically only been used by, or for the benefit of the University, the Foundation is considered a component unit of the University and is discretely presented in the University's basic financial statements.

During the year ended June 30, 2009 and 2008, the Foundation distributed \$146,173 and \$92,209, respectively, to the University in the form of scholarships. The Foundation distributed an additional \$190,000 to the University to mitigate the University's scholarship expenses. The University contributed \$453,546 and \$380,461 in services for the years ended June 30, 2009 and 2008, respectively.

In February 2005, the University provided a \$390,000 promissory note to the Foundation. This note was noninterest bearing during its original term and matured December 1, 2007. The University extended the promissory note until June 2008 at which time it was paid in full.

Complete financial statements for the Foundation can be obtained from the Controller's Office at 2039 Kennedy Boulevard, Jersey City, New Jersey 07305.

The Foundation is a private not-for-profit organization that reports under FASB standards, including FASB Statement No. 117, *Financial Reporting for Not-For-Profit Organizations*. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the University's financial reporting entity for these differences.